RICHTERIRATINER BUILDERS 1912

T.E.A.R.™ REVIEW Technical Evaluation Analysis Recommendation

ff IN EVERY RESPECT, THE PREPARATION AND CONSTRUCTION OF OUR PROJECTS IS A MATTER OF DETAILS. EACH RECEIVES OUR FULLEST ATTENTION, UNDERSTANDING, CREATIVITY, FLEXIBILITY, AND DILIGENCE. FOR IT IS IN THESE DETAILS THAT WE FIND SOLUTIONS TO THE INHERENT CHALLENGES OF OUR INDUSTRY. -Marc Heiman President+CEO

Our approach as builders requires scrupulous attention to detail in planning as well as execution.

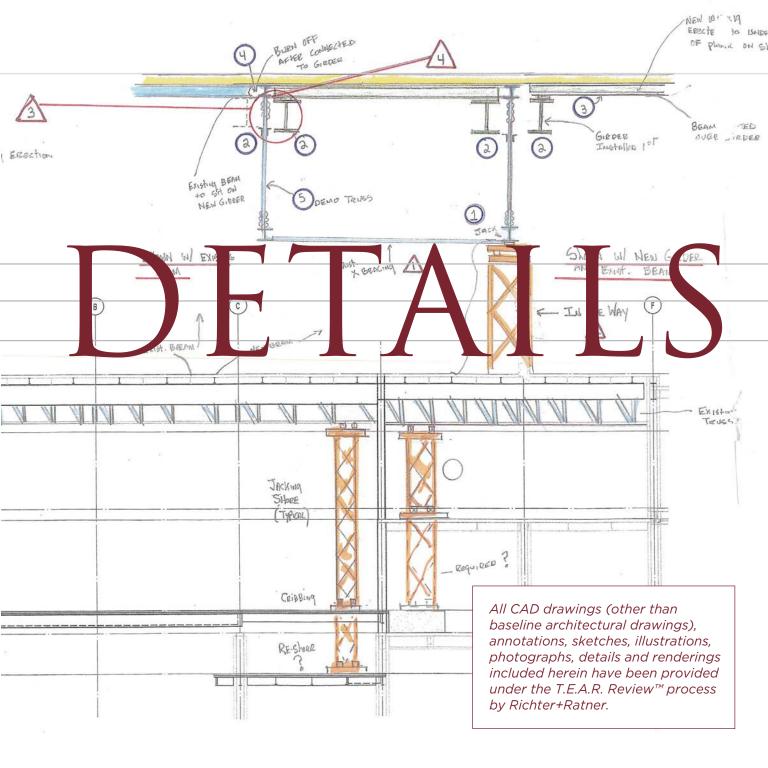
That means thoroughly grasping all aspects of selected materials and proposed methods. It means scrutinizing each element, method, and process for alignment with project parameters.

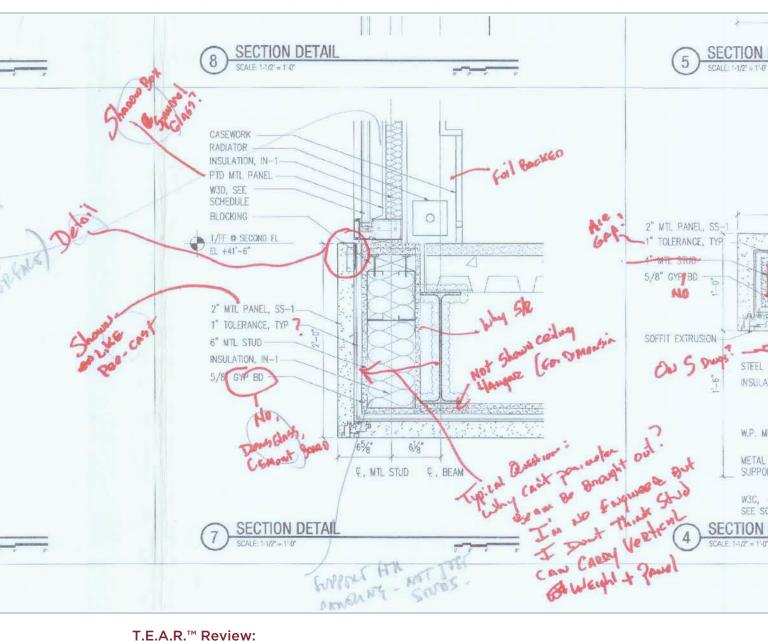
WE KNOW

Such attention to detail is the basis of R+R's proprietary **T.E.A.R.™ Review**[†], a rigorous assessment addressing all facets of project-specific elements. Critical findings and determinations maximize efficiencies toward successful and cost-effective project completion.

The depth of involvement and degree of precision we bring to many vital aspects of a project are illustrated in the examples that follow. These studies exemplify our profound and abiding commitment as builders.

Your project demands nothing less.

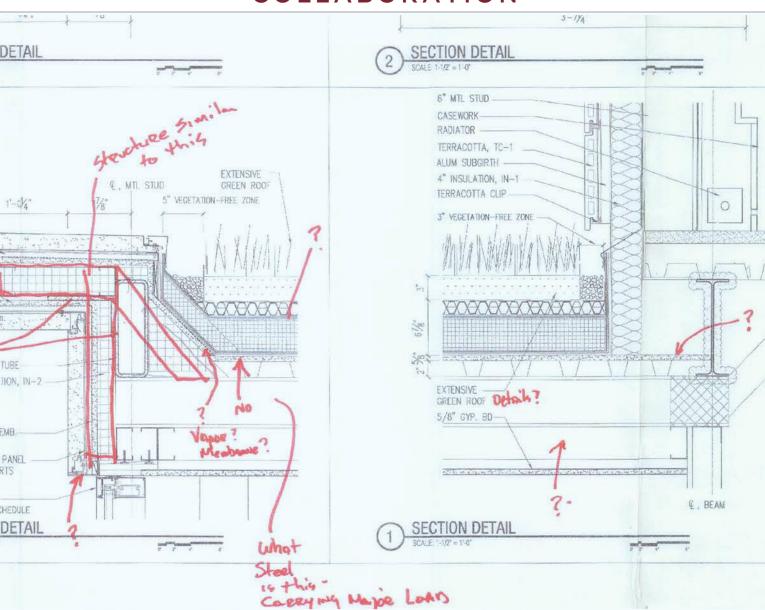




T.E.A.R.™ Review:

Review 200+ pages of drawings to identify alternate Means and Methods, Constructability issues, and Value Engineering ideas.

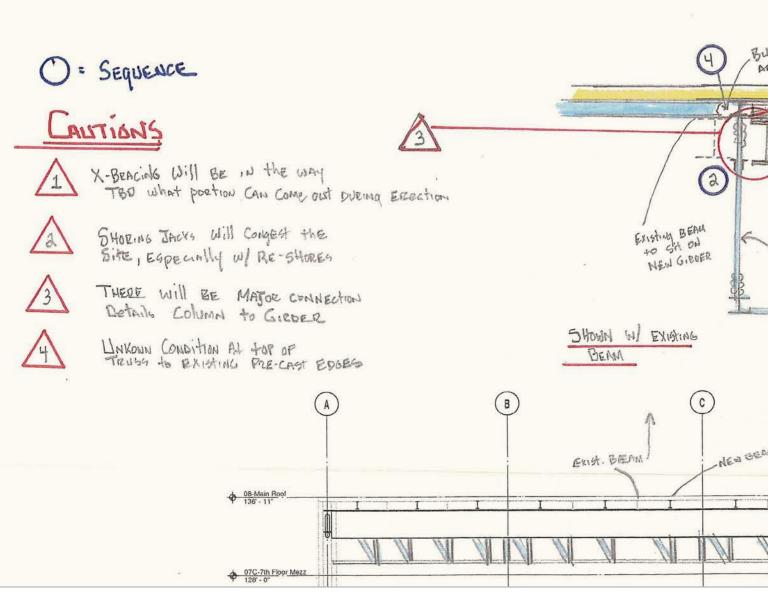
COLLABORATION



T.E.A.R.™ Result:

A fully "Redlined" set of drawings that enabled R+R & the Project Team to produce an efficient set of Bid Documents.

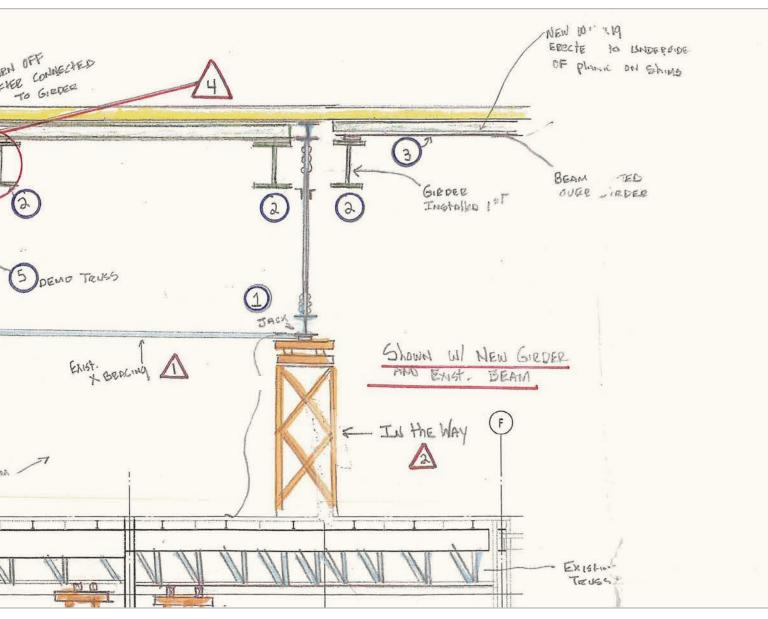




T.E.A.R.™ Review:

Examine phasing and logistics for a major replacement of structural steel in an existing building which had to be performed in multiple stages due to structural stability.

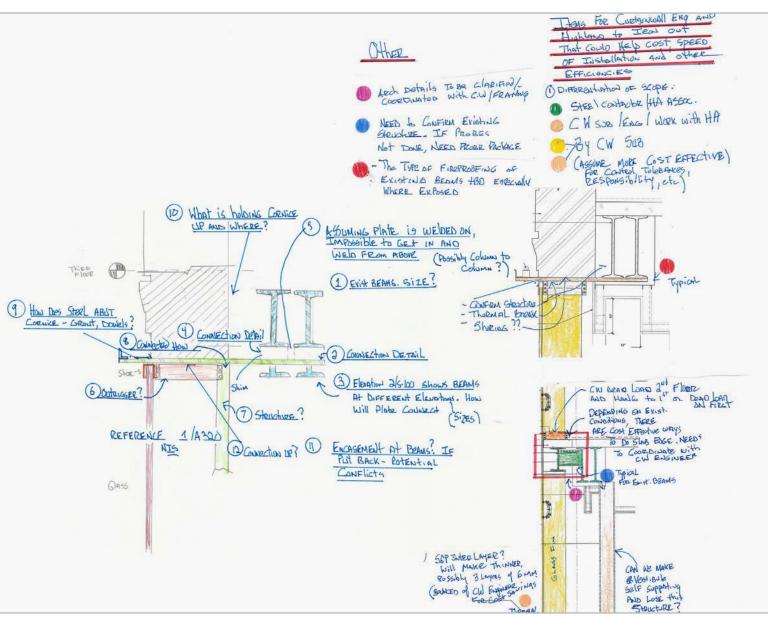
LOGISTICS



T.E.A.R.™ Result:

A sequence was established that minimized additional shoring while maintaining an efficient Logistical Approach.

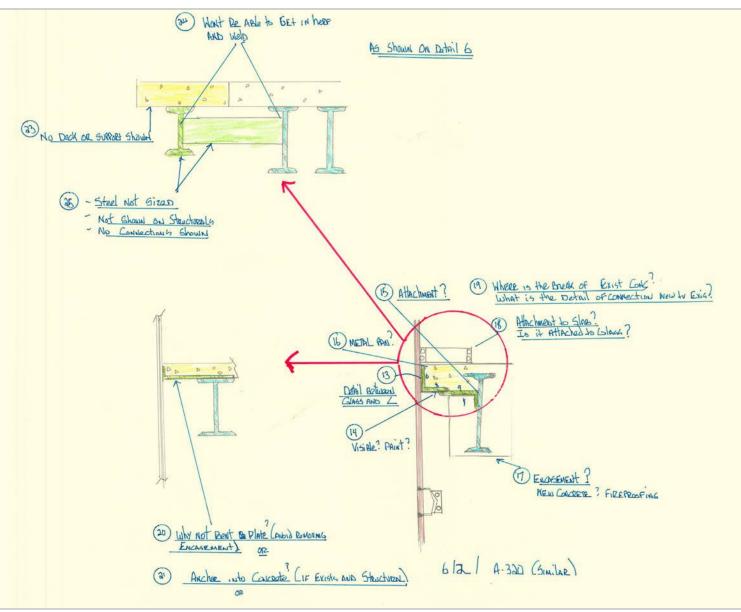




T.E.A.R.™ Review:

Outline areas of concern w/Constructability and Means & Methods to propose to design team for integration into design.

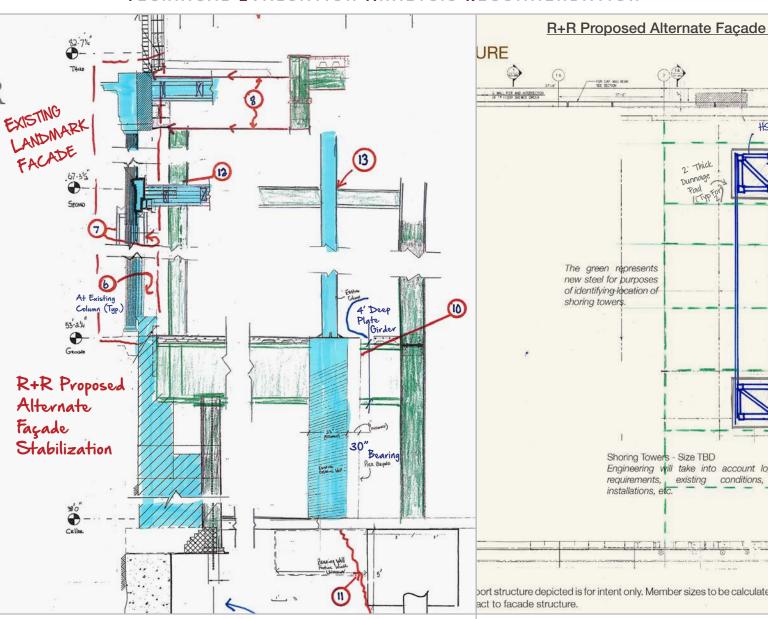
CONSTRUCTABILITY



T.E.A.R.™ Result:

Any conflicts were identified and all additional information was integrated into design documents.

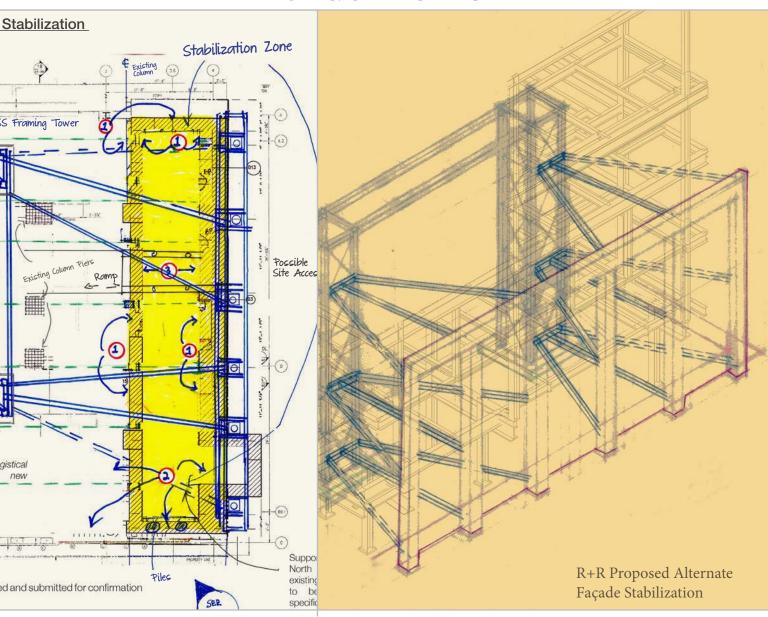




T.E.A.R.™ Review:

Present an Alternate Shoring System to hold up an existing façade. As designed it would conflict with pile installation.

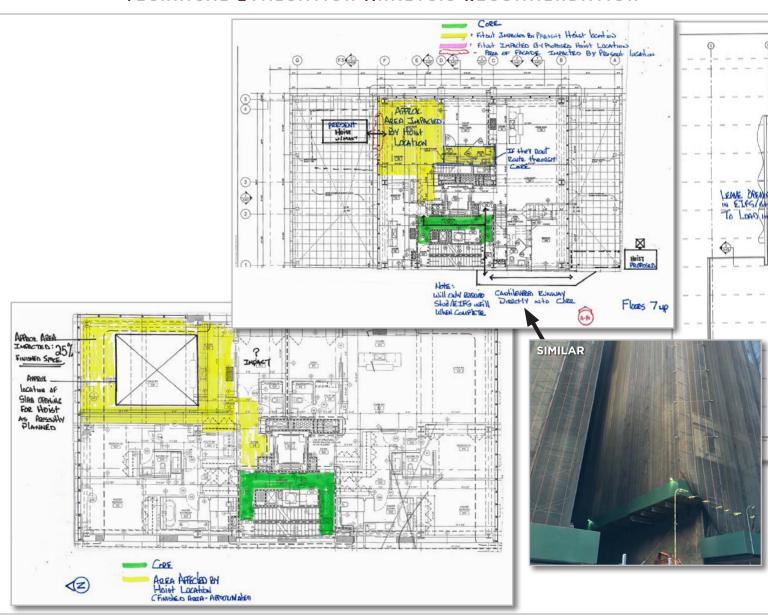
SEQUENCING



T.E.A.R.™ Result:

A system was designed and proposed that would keep the shoring in a remote location that would not interfere with the proposed work.

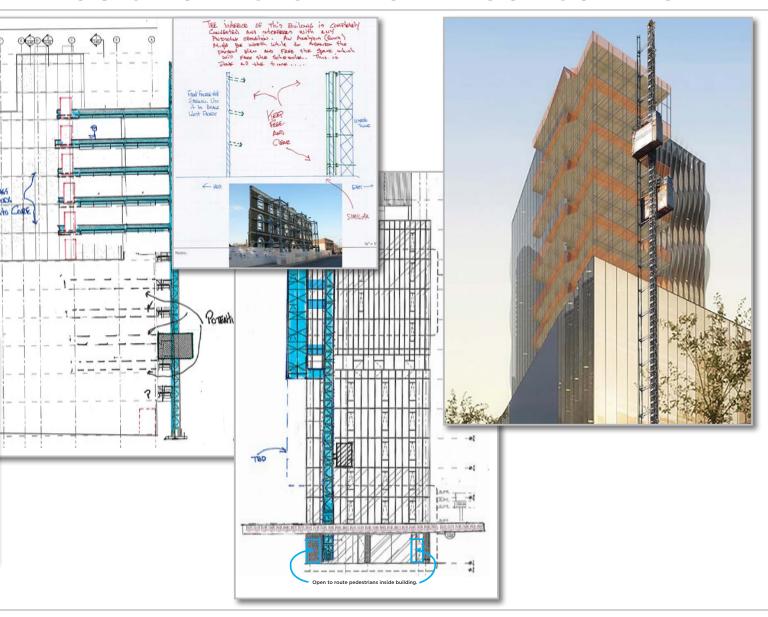




T.E.A.R.™ Review:

Review proposed location of interior hoist that was impacting the delay of finishes.

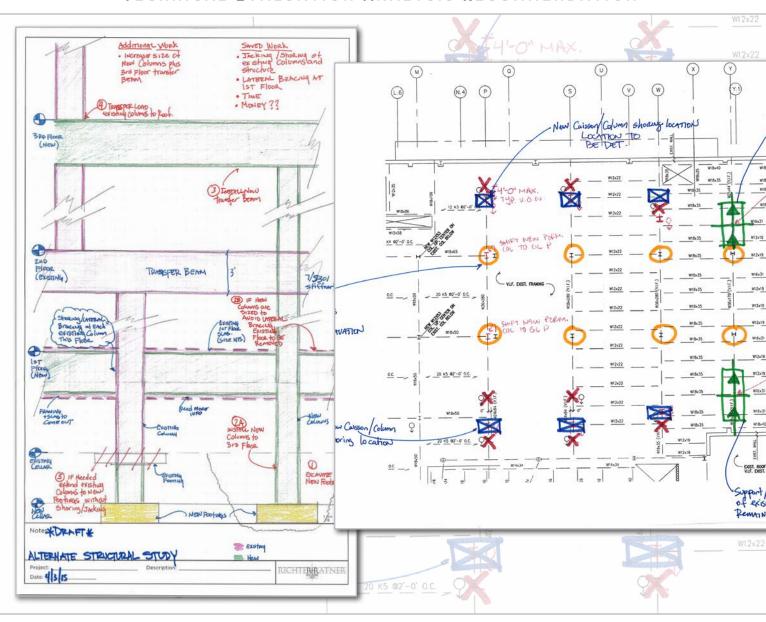
LOGISTICAL STUDY TO REDUCE SCHEDULE



T.E.A.R.™ Result:

It was determined to place the hoist on the exterior (not interior as proposed) with a cantilevered scaffold. This would bring manpower & materials into core of the building thus minimizing impact on interior fit-out and related schedule.

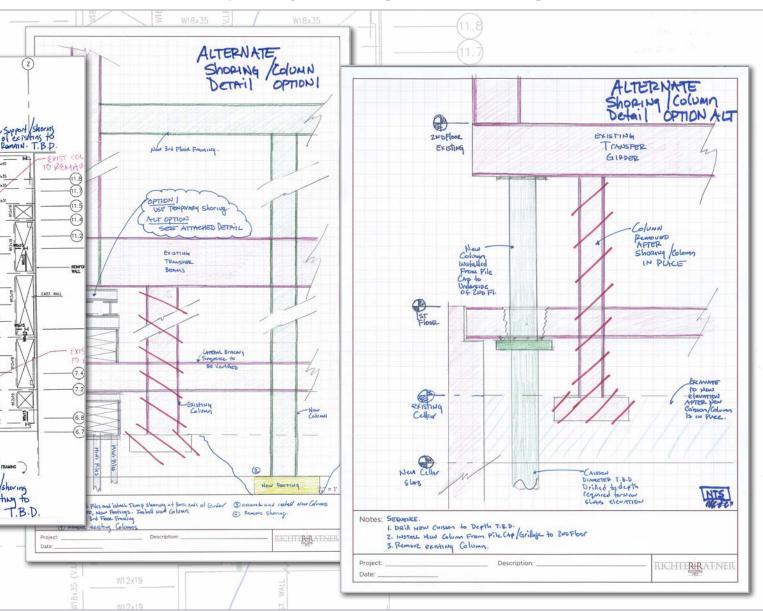




T.E.A.R.™ Review:

Study for alternate method of jacking structure for removal of columns.

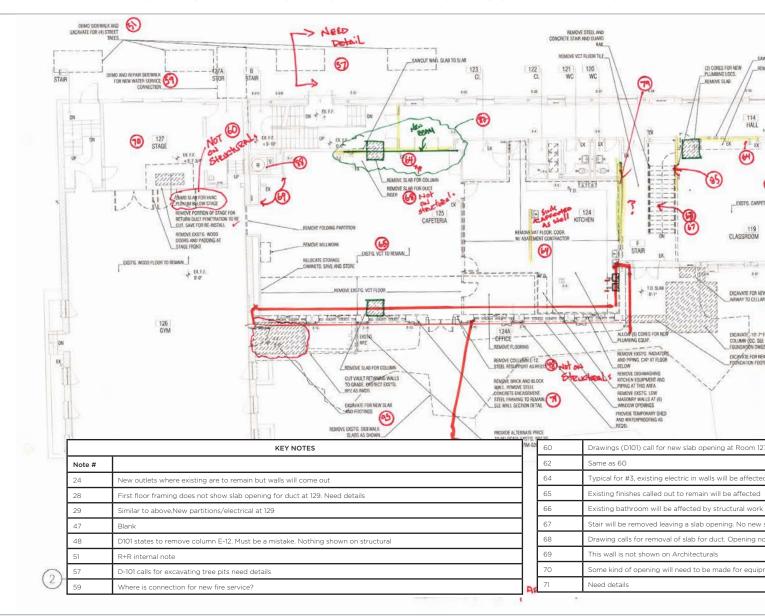
VALUE ENGINEERING



T.E.A.R.™ Result:

Alternate method achieved utilizing alternate shoring approach which resulted in considerable savings.

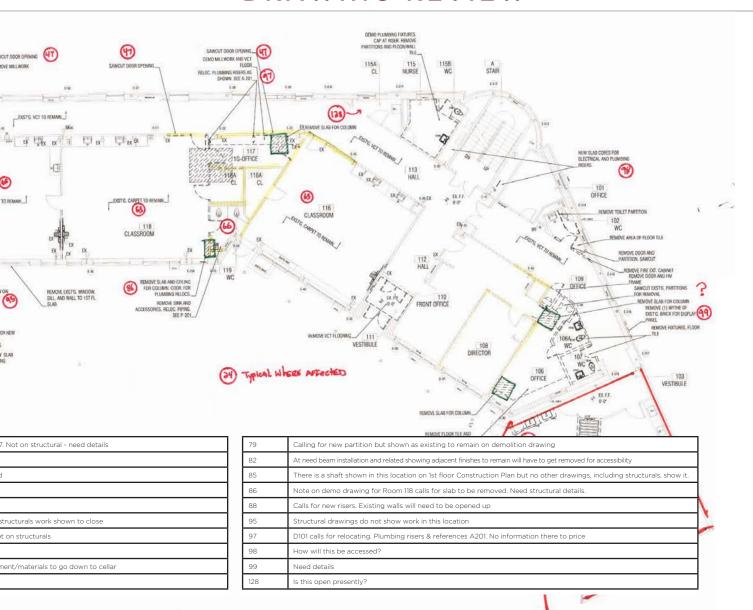




T.E.A.R.™ Review:

Review 200+ pages of drawings to identify alternate Means and Methods, Constructability issues, and Value Engineering ideas.

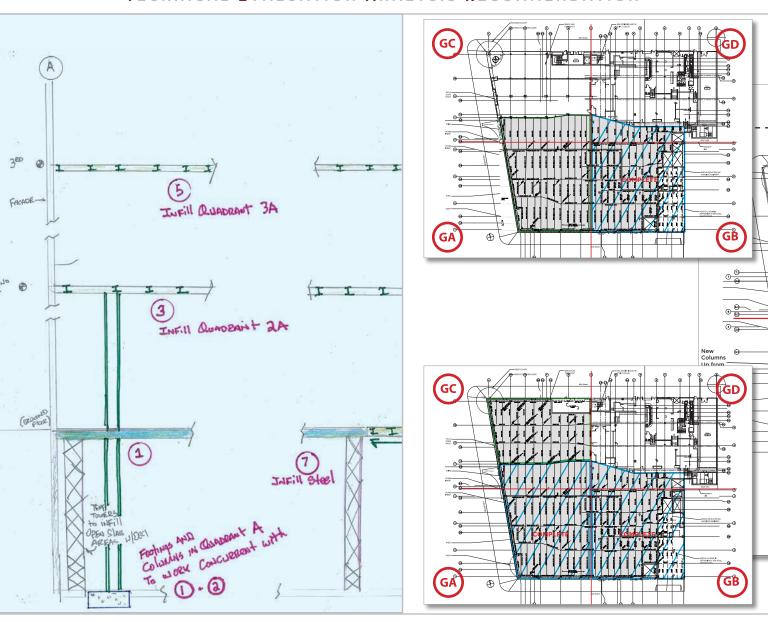
DRAWING REVIEW



T.E.A.R.™ Result:

A fully "Redlined" set of drawings was produced that enabled R+R & the Project Team to produce an efficient set of Bid Documents, outlining many critical components.

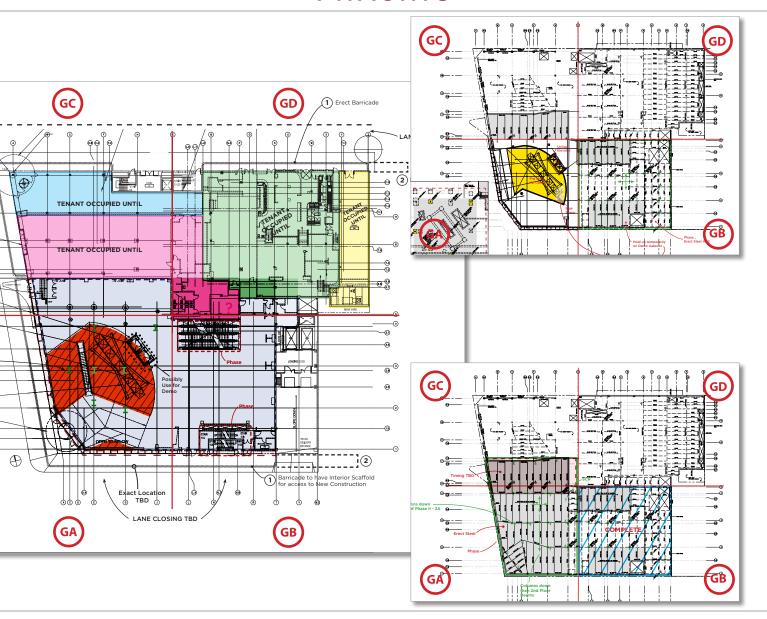




T.E.A.R.™ Review:

Examine phasing and logistics for a major replacement of structural steel in an existing building which had to be performed in multiple stages due to the structural stability.

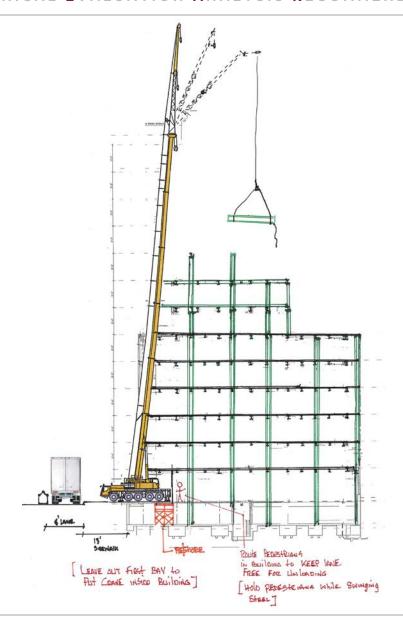
PHASING



T.E.A.R.™ Result:

A sequence was established that minimized additional shoring while maintaining an efficient Logistical Approach.

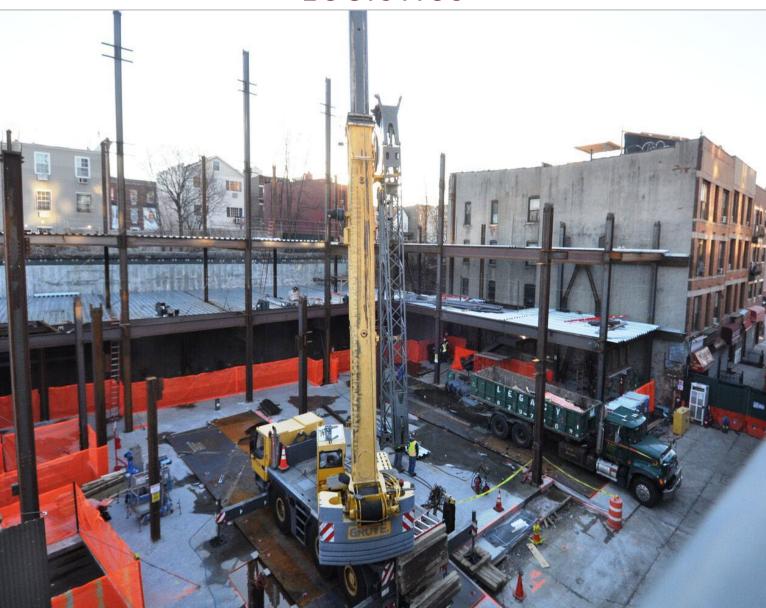




T.E.A.R.™ Review:

Intent on erecting steel by hand with belief that there is no place for a crane. This would result in an erection process 40% longer than if a crane was used.

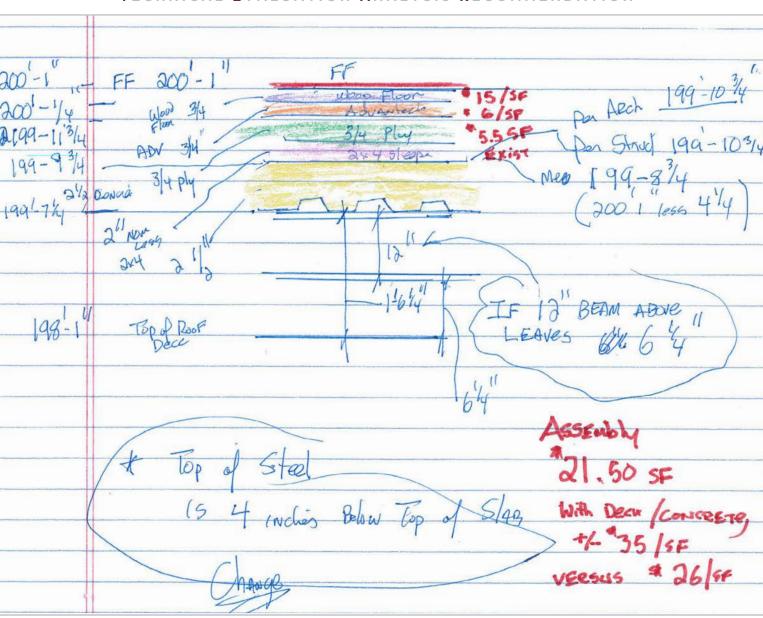
LOGISTICS



T.E.A.R.™ Result:

The crane was placed partially inside the building.



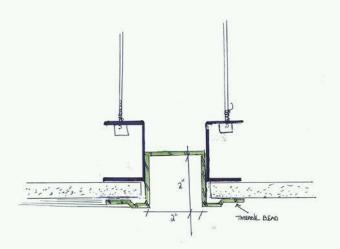


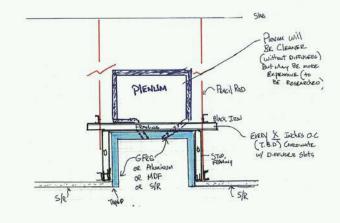
T.E.A.R.™ Review:

Cost studies based on Architect's request to meet "Shape & Form" leaving freedom for Means & Methods & Materials.

COST STUDIES

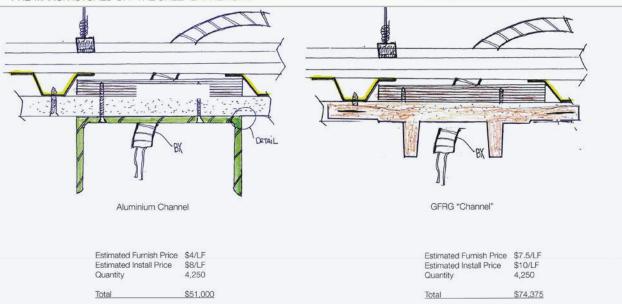
RECESSED DETAILS





PRE-MANUFACTURED OFF THE SHELF BRAKE FORM

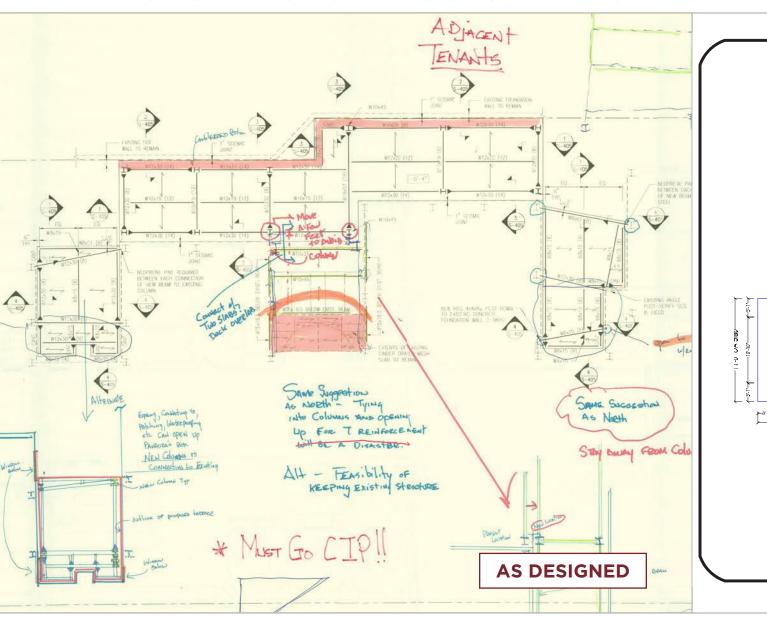
ALTERNATE APPROACH



T.E.A.R.™ Result:

Multiple schemes were presented utilizing multiple products and processes.

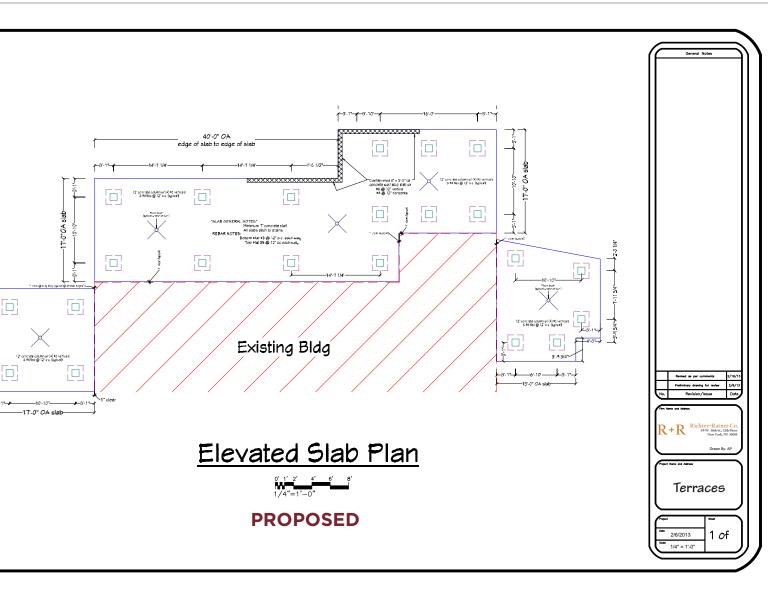




T.E.A.R.™ Review:

Examine the steel structure as designed to see if there is an alternate means for constructing.

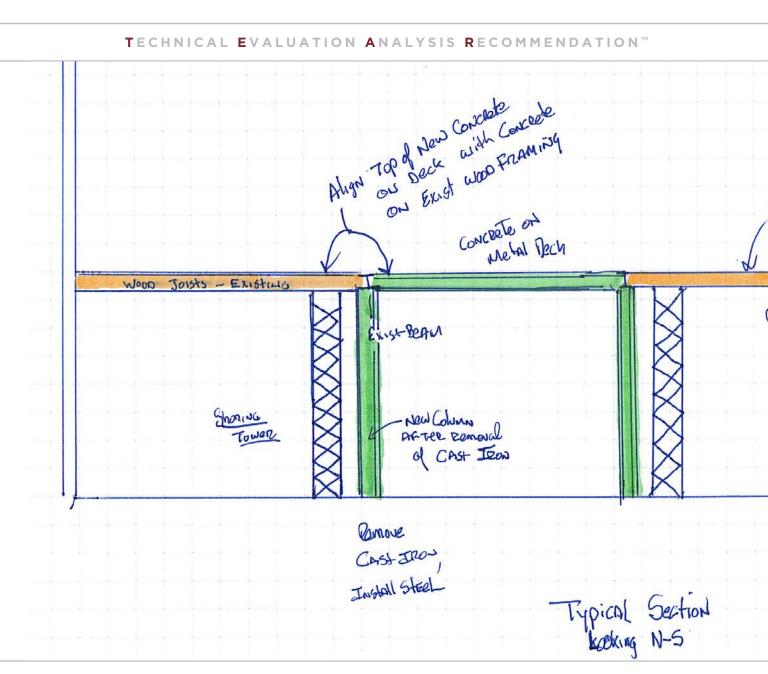
DRAWING REVIEW / VALUE ENGINEERING



T.E.A.R.™ Result:

R+R proposed Cast-In-Place Concrete and took on the responsibility to redesign it, which was a better installation and yielded a 25% savings.

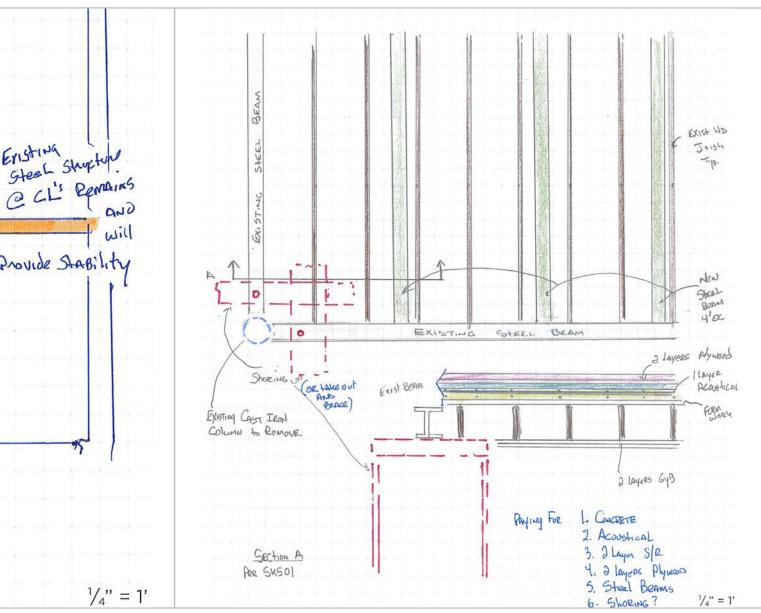




T.E.A.R.™ Review:

Assess feasibility of integrating new structure with the structure in existing building while maintaining structural stability.

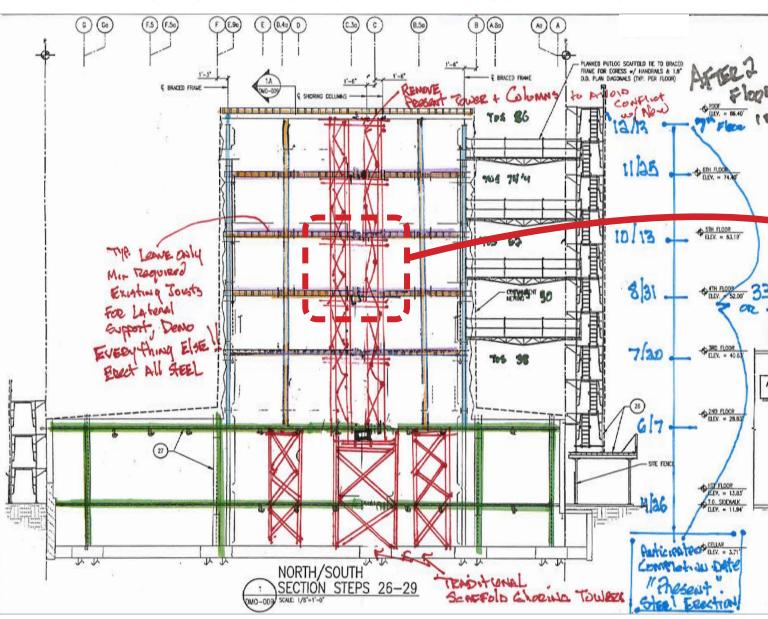
MEANS & METHODS



T.E.A.R.™ Result:

A series of shoring and bracing was introduced in a manner that minimized each floor having lateral bracing.

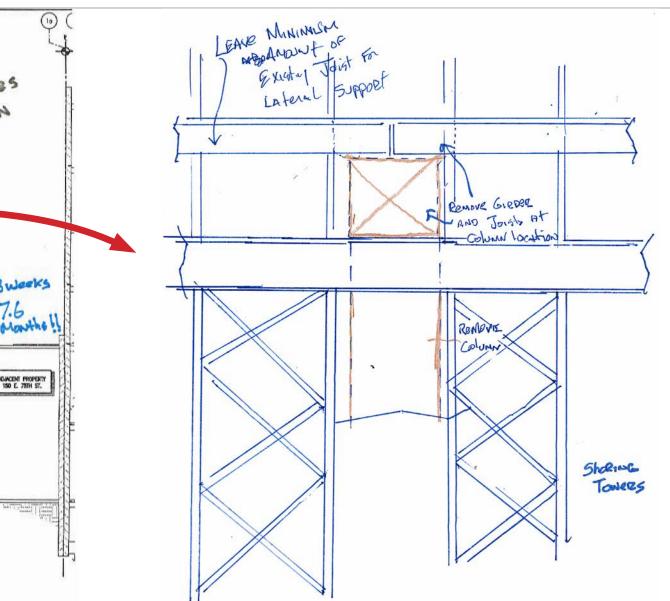




T.E.A.R.™ Review:

Present shoring design impedes progress of erection of structure.

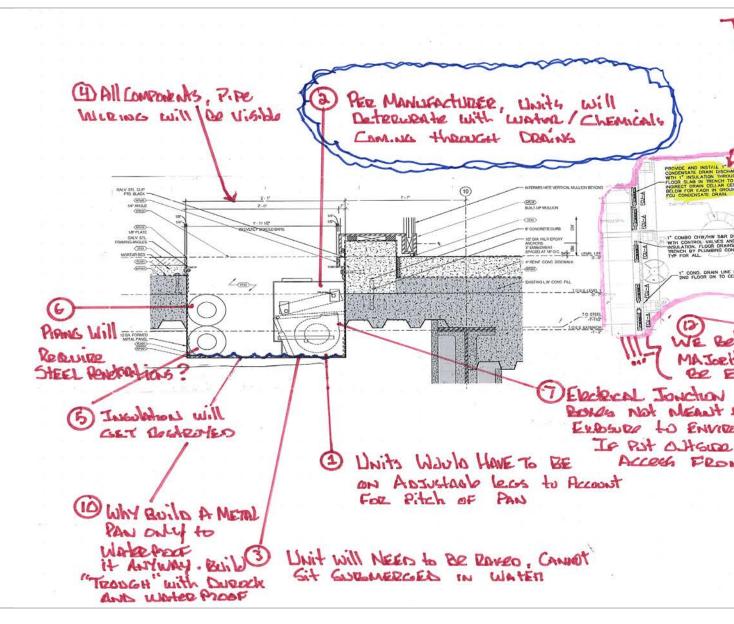
LOGISTICS



T.E.A.R.™ Result:

Alternate shoring system which frees up erection area and allows for a more expedited process.

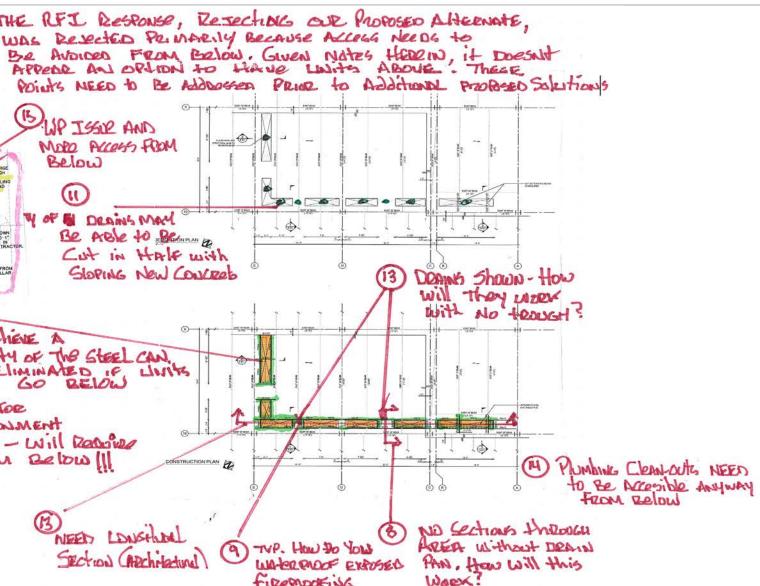




T.E.A.R.™ Review:

Study Alternate Means & Methods to achieve a more cost effective approach to construct a custom trough.

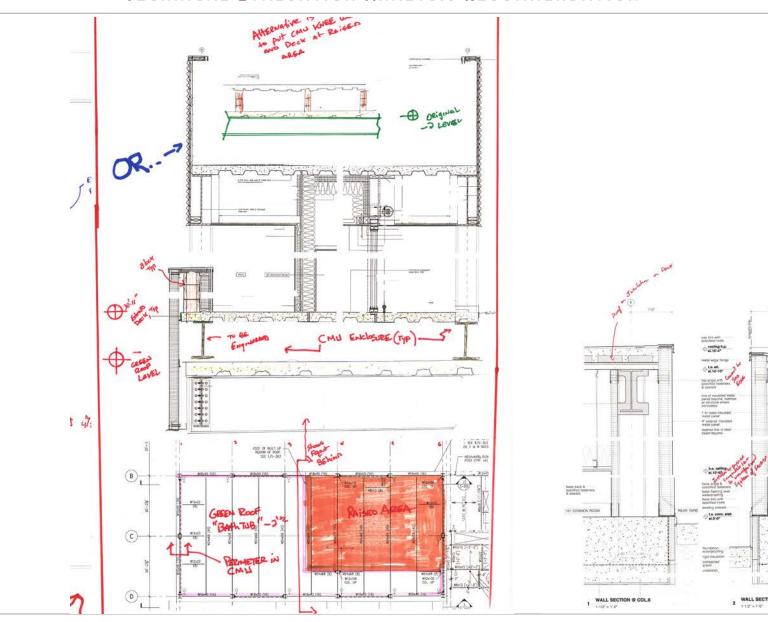
MEANS & METHODS / VALUE ENGINEERING



T.E.A.R.™ Result:

Multiple conflicts and questions were identified in this "RFI" in order to get feedback which could allow for alternate methods to be proposed.

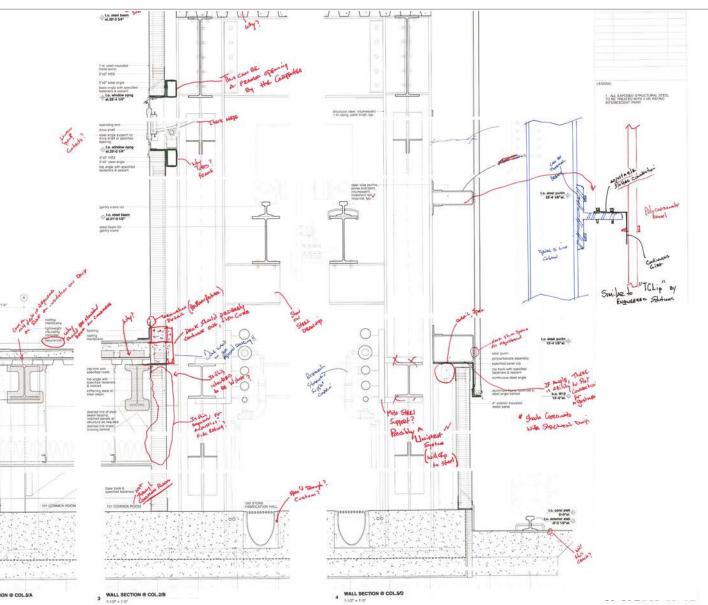




T.E.A.R.™ Review:

Review full set of drawings to identify alternate Means and Methods, Constructability issues, and Value Engineering ideas.

DRAWING REVIEW



T.E.A.R.™ Result:

A fully "Redlined" set of drawings was compiled that enabled R+R & the Project Team to produce an efficient set of Bid Documents.



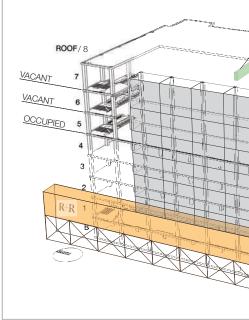
STAGE 2 - SHORING & STEEL PREP SEQUENCE OF OPERATIONS: Option 1: + Remove roof & structure at new transfer girder lines which would require extensive shoring. R+ROption 2: + Remove all structure at footprint of new double height space + Provide shoring of existing steel at roof + Demolish E/W beams & columns to allow for new steel installation **VARIABLES** + Extent of reinforcement of columns + Availability of 5th floor possession + Floors 5 & 6 are vacant with 6th and 7th floor slabs left in place (2 vacant floors required to erect steel) BALANCE OF ROOF STRUCTURE EXISTING ROOF BEAMS ROOF SHORING (ENGINEERING TBD) NOT SHOWN IN FULL EXCEP



- 1. Existing Columns are removed
- 2. Erect transfer girders and ancillary st
- 3. Steel will need to be erected on off-h below (unless 5^{th} floor can be vacated of
- 4. Roof gets closed up leaving 8th floor

R+R

[Shoring not shown for clarity]
[Existing steel not shown for clarity]



T.E.A.R.™ Review:

Develop a sequence of stabilization, demolition, and steel erection to allow for building to be renovated while maintaining structural integrity.

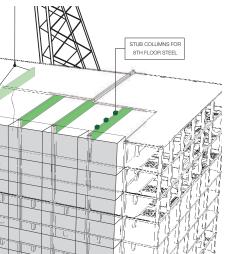
SEQUENCING

R+R

STAGE 3 - ROOF STEEL ERECTION

ours as only one floor is vacant

luring erection) columns protruding

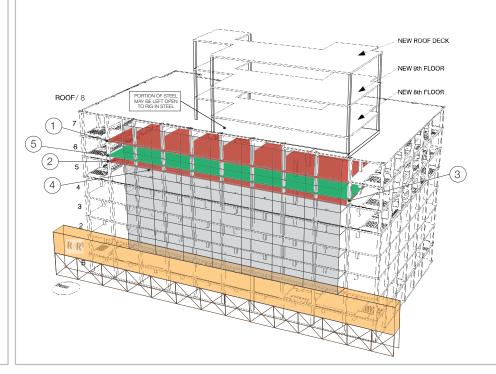


SEQUENCE OF OPERATIONS:

- 1. Remove 7th floor slab
- 2. Load 6^{th} floor steel during OFF hours as there is only 1 vacant floor

STAGE 5 - INSTALLATION OF NEW 6TH FLOOR

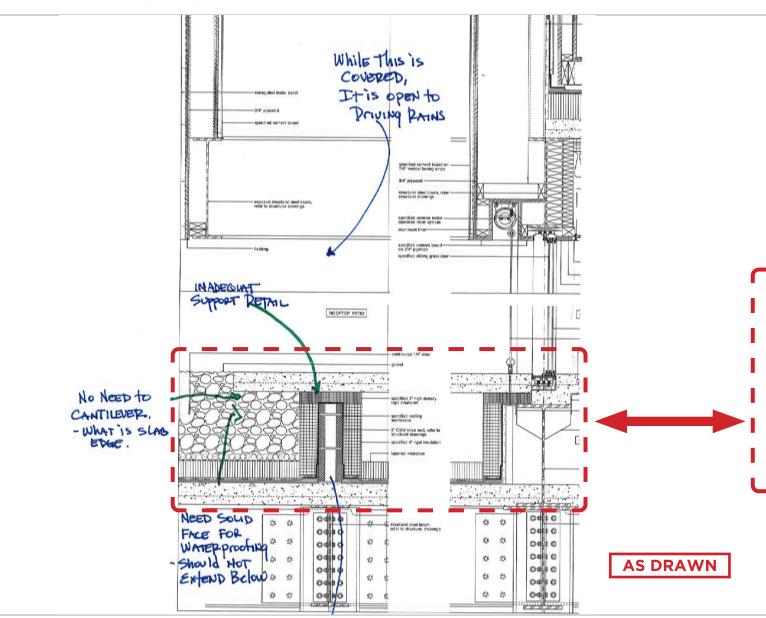
- 3. Install new 6th floor using existing 6th floor slab as work platform
- 4. Remove existing 6th floor
- Install metal deck and concrete on 6th floor (metal deck and concrete will be left out for access to demolish existing 6th floor)



T.E.A.R.™ Result:

This was achieved by performing multiple studies outlining the step-by-step approach while taking into account many factors that direcly impacted the erection process

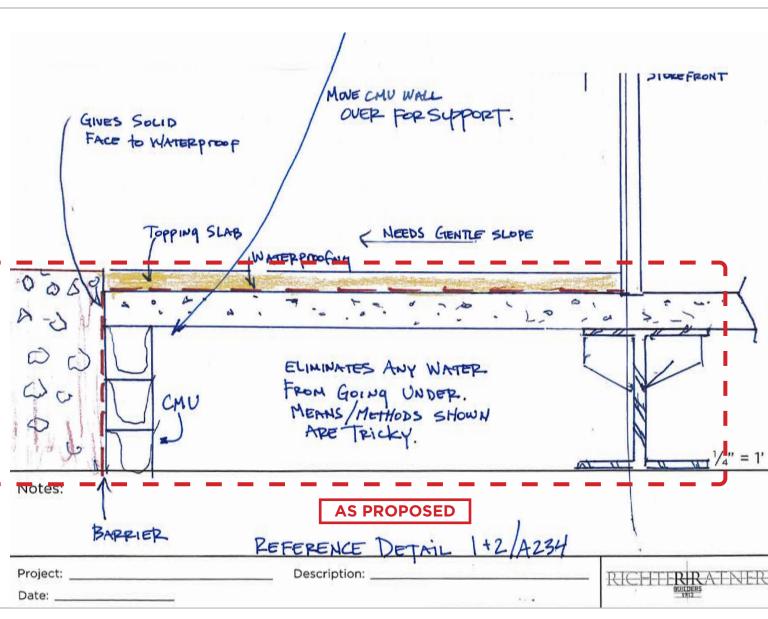




T.E.A.R.™ Review:

Address concerns of various Details that were not feasible to be constructed as shown as well as to alleviate concerns of waterprooofing.

CONSTRUCTABILITY



T.E.A.R.™ Result:

An alternate Detail was provided which addressed multiple issues which was ultimately integrated into the Construction Documents.

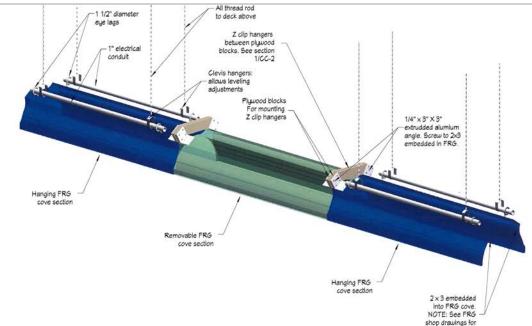




T.E.A.R.™ Review:

Take a concept and make it reality given only a rendering and no specific details.

MOCK-UP FOR CONSTRUCTABILITY

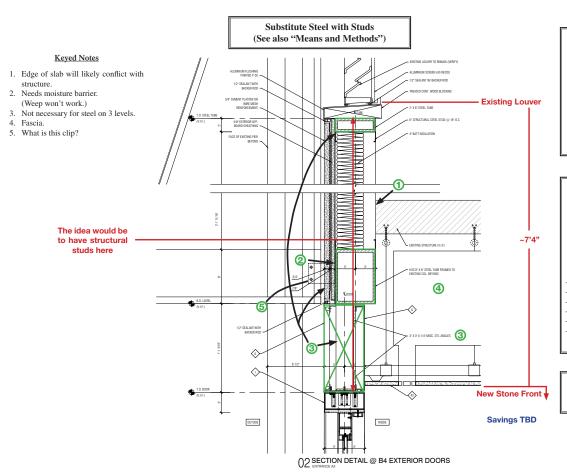




T.E.A.R.™ Result:

Perform mutiple mock-up and studies until the most cost-effective and feasible approach was achieved.





Subcontractor Awards / Potential Additional Savings

Once the market is aware that we are awarded the Contract, we will receive additional bids from Subcontractors. This may result in additional savings. During the compilation of the bid, we were left with a few hours to analyze 60-80 subcontractor bids. Given the intricacy of this project, items may be missed or duplicated. This may lead to increases or decreases in pricing. One trade, as an example included, we believe (however it needs the time to scope it further) has led to a savings (see adjacent).

Re-use Revolving Doors

There are six (6) revolving doors scheduled to be removed. There are seven (7) new. This savings can be used for 1, 2, or all.

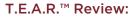
Note: As with all alternates and other break-outs, number will vary from subcontractor to subcontractor. We have approximated the unit costs for this evaluation.

A.	Delete new revolving doors	7@	\$85,000	(\$595,000
B.	Delete demolition of existing doors	7@	\$2,000	(\$14,000)
C.	Add removal and storage	7@	\$15,000	\$105,000
D.	Allow for repair / miscellaneous parts	7@	\$5,000	\$35,000
E.	Reinstall doors	7@	\$20,000	\$140,000
		Tota	al savings	(\$329,000)
	Or (\$47,000) Each (Direct cost only)			

Other Savings ... TBD

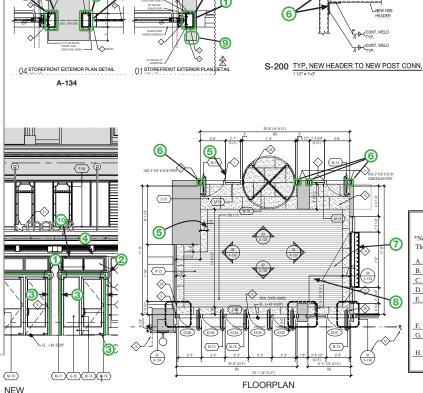






To be explicit in a competitive bid process about issues and concerns with Details, Constructability, and Cost Savings ideas

ANALYSIS & VALUE ENGINEERING



These examples represent a few ideas of possible cost savings. This Flagship is an icon in New York City and is going through a total overhaul. Our goal is to find other cost savings so the scope is not reduced in such a way that will affect the visual appearance of the project (i.e. not stripping paint but painting over at façade).

Specific Notes (Refer to drawings)

- Connect horizontal to structure
- 2. Confirm structure beyond
- Eliminate vertical steel
- 4. Unclear what dotted line is (if recessed).
- 5. Impact on floor with existing walls, elevator, etc.
- 6. See cost impact study on adjacent page
- Demo drawings show removal by us of all lintels (if ready), framing protection by others.
- 8. Reflected ceiling plan doesn't show changes in elevation.
- 9. Will likely lose this nib.
- 10. Per section 2/A-133 What is 6" plate connecting to?

General Notes

 On 12/5/12, Dawson approved the anchoring of frames top and bottom without side jam anchors.

$\underline{Possible\ savings\ by\ eliminating\ vertical\ steel\ tubes\ recessed\ in\ walls.^*}$

*Note that some items are included in the present pricing, others are potential field conditions.

The possible reflected savings are show below. There are 14 recessed tubes.

		Direct cost only	\$246,300
Н	Other - it is likely that there is a conflict with conduit, misc. steel anchors, structure, or other conditions.	14 @ \$5,000	\$70,000
G	Demolition (Hand chasing)	14 @ \$1,200	\$16,800
_F.	Avoid conflict of doors/windows with angles connecting vertical and horizontal (per S-200) (Estimate of possible redesign and/or shop's modification)		\$25,000
_E		14 @ \$3,000	\$42,000
D	B1 Instance, lose nib walls	1 @ \$5,000	\$5,000
_C	Patch substrate	14 @ \$750	\$10,500
В	Repair interior stone or other finish	14 @ \$3,000	\$42,000
A	Repair metal - must be opened wide, then closed to jamb (Exterior)	14 @ \$2,500	\$35,000

T.E.A.R.™ Result:

A full analysis was prepared which would allow items to be addressed prior to award, thus minimizing potential change orders and/or delays.





T.E.A.R.™ Review:

Client desired to utilize a product manufactured overseas.

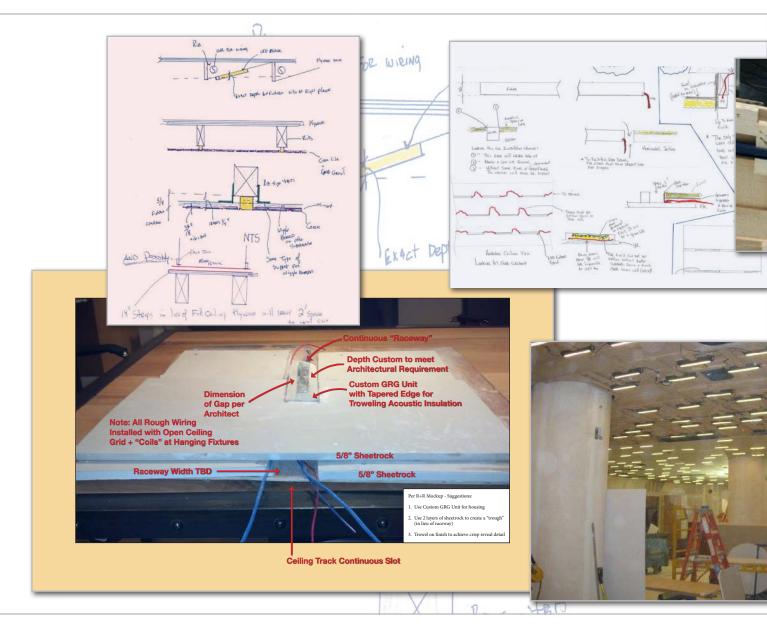
INGENUITY



T.E.A.R.™ Result:

We came up with a plan to make it modular and have it shipped across the ocean.

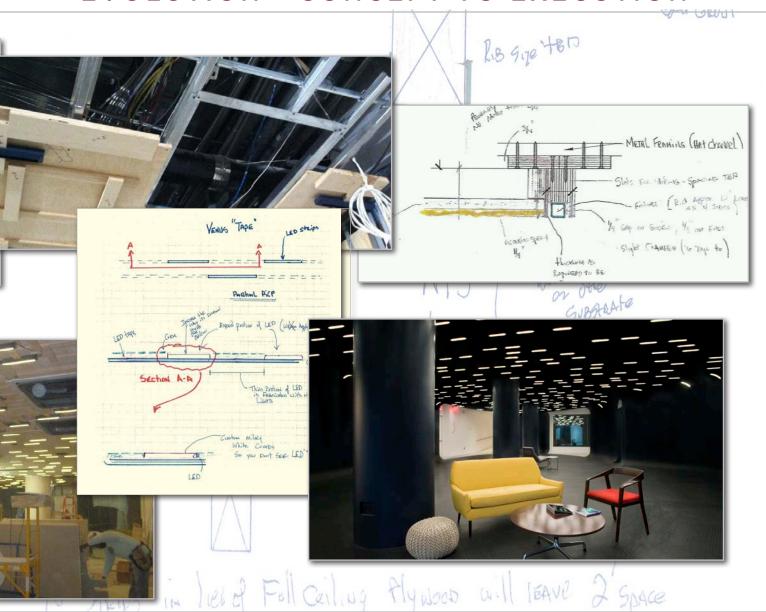




T.E.A.R.™ Review:

Take a concept and make it reality with a challenge of reveals being used in compound curve ceiling with over 800 LED lights.

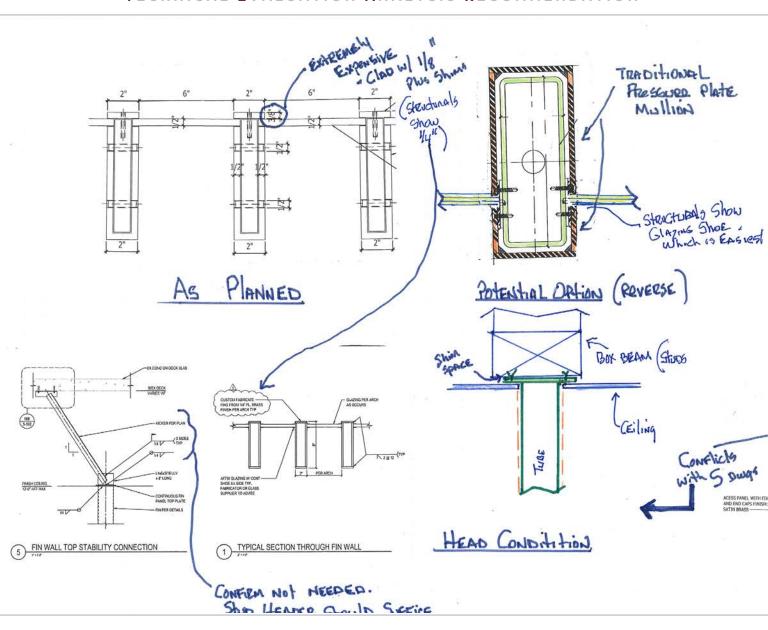
EVOLUTION - CONCEPT TO EXECUTION



T.E.A.R.™ Result:

Perform mutiple mock-up and studies until the most cost-effective and feasible approach was achieved.

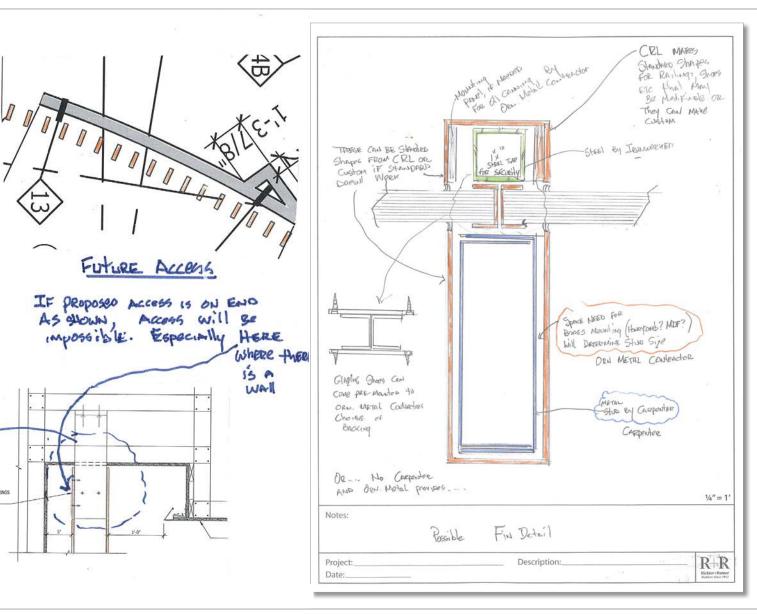




T.E.A.R.™ Review:

Being tasked to bring the budget of an element of a project down from \$3MM to \$1.5MM while maintaining design intent.

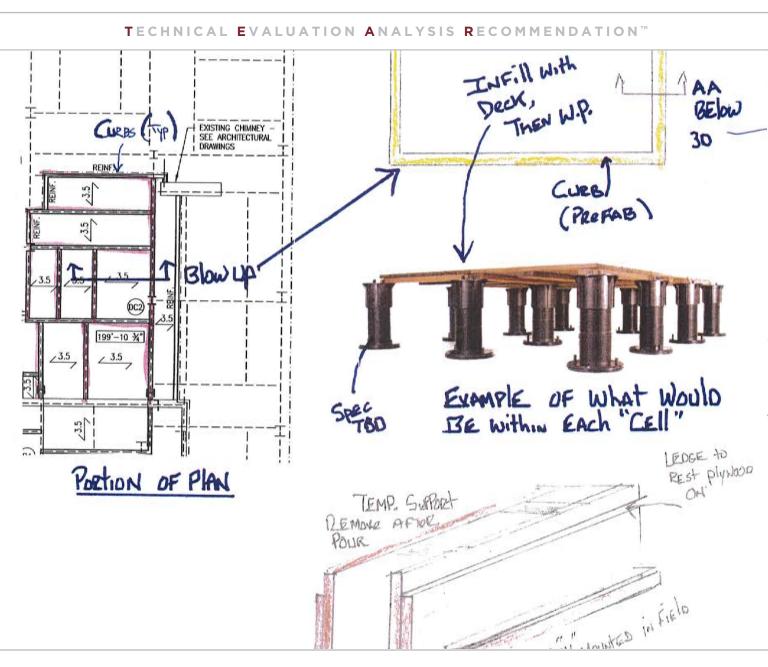
VALUE ENGINEERING



T.E.A.R.™ Result:

Alternate materials and methods were proposed that achieved the goal while maintaining design intent.

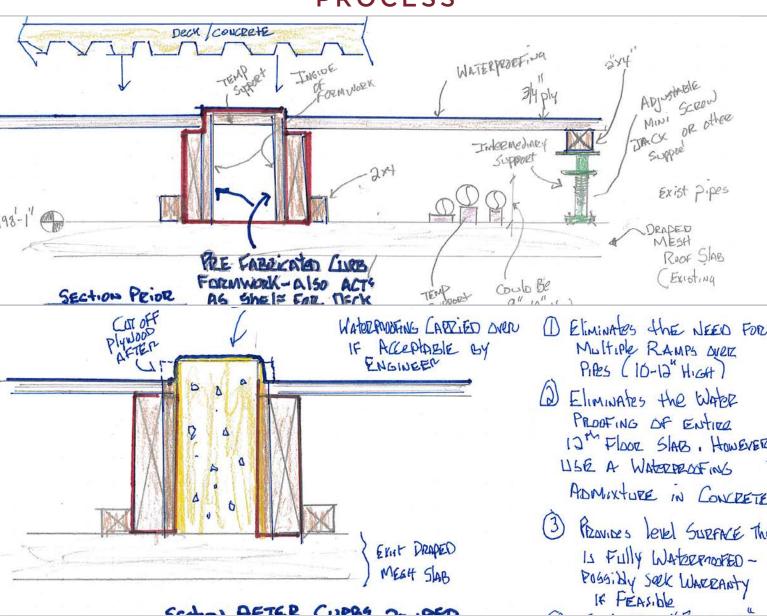




T.E.A.R.™ Review:

Provide alternate means of raising a roof deck.

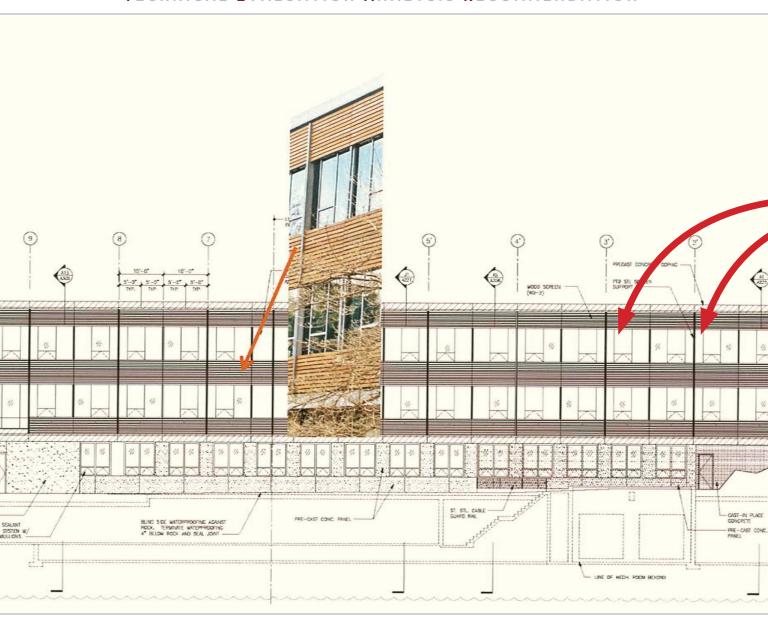
PROCESS



T.E.A.R.™ Result:

Multiple approaches were presented to the design team for approval. A modified approach was agreed upon & utilized.

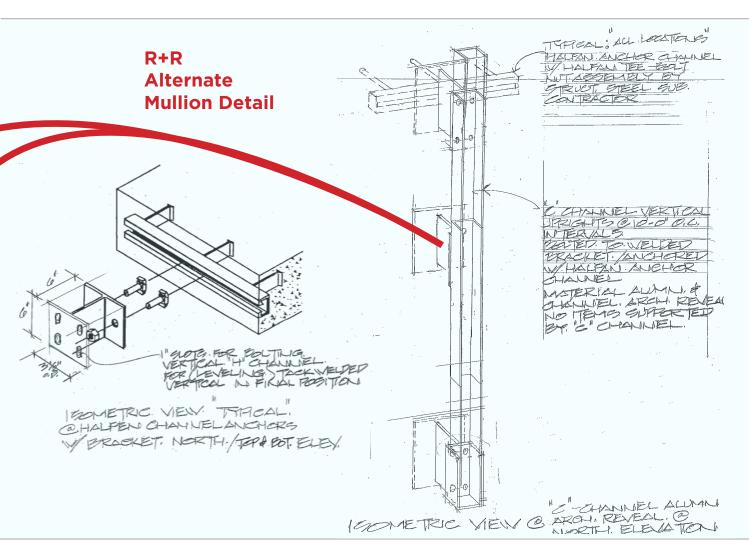




T.E.A.R.™ Review:

Required to find over 10% savings from a \$30MM budget without sacrificing Design.

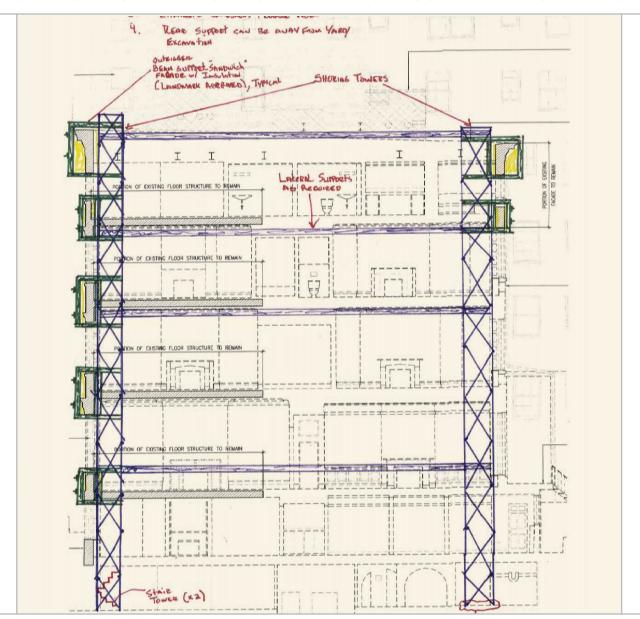
VALUE ENGINEERING



T.E.A.R.™ Result:

This was just one element of the Value Engineering exercise that helped achieve the overall savings.

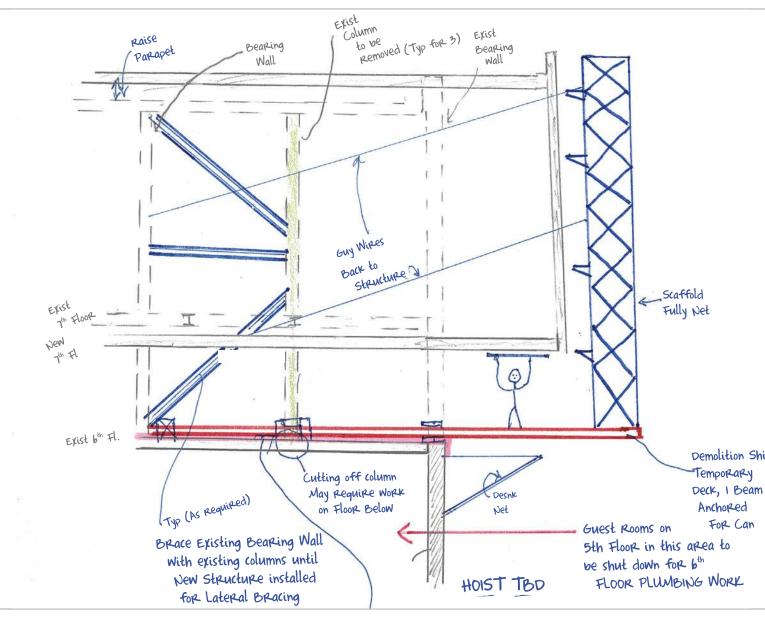




T.E.A.R.™ Review:

Study of how to install building cantilevered over edge of existing

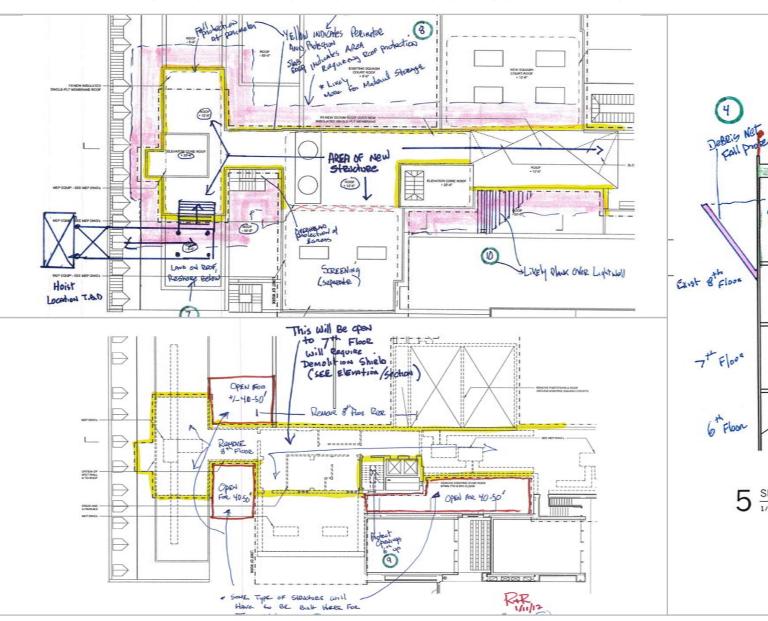
LOGISTICS



T.E.A.R.™ Result:

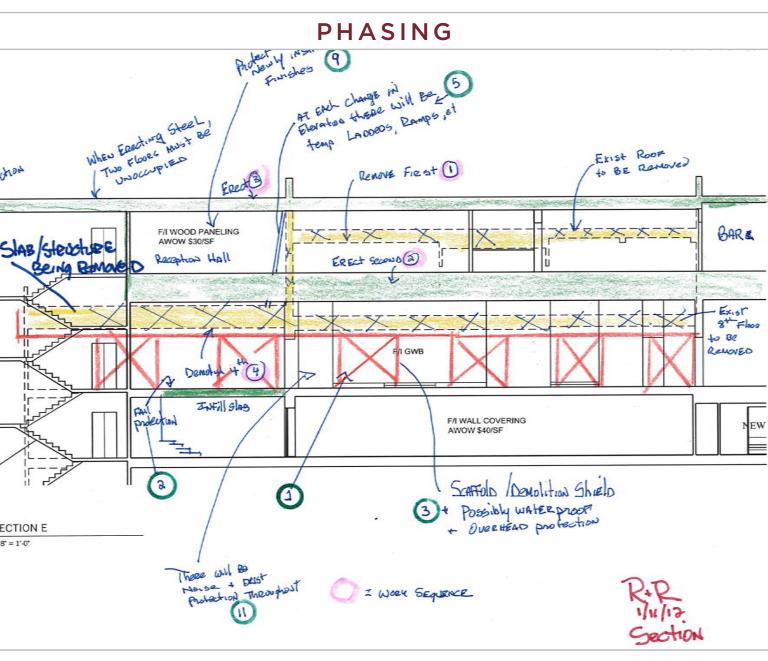
Determined that the use of a cantilevered work platform and scaffolding will allow for the best access and safety.





T.E.A.R.™ Review:

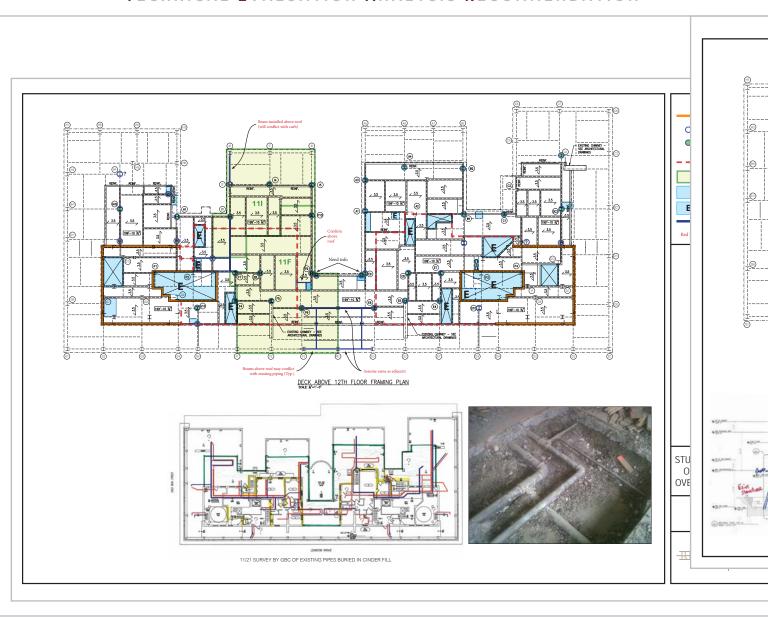
Logistical and Phasing study for a rooftop addition over an occupied building.



T.E.A.R.™ Result:

It was determined to alternate roof slabs installation to allow for a 2-story safety zone for steel erection.



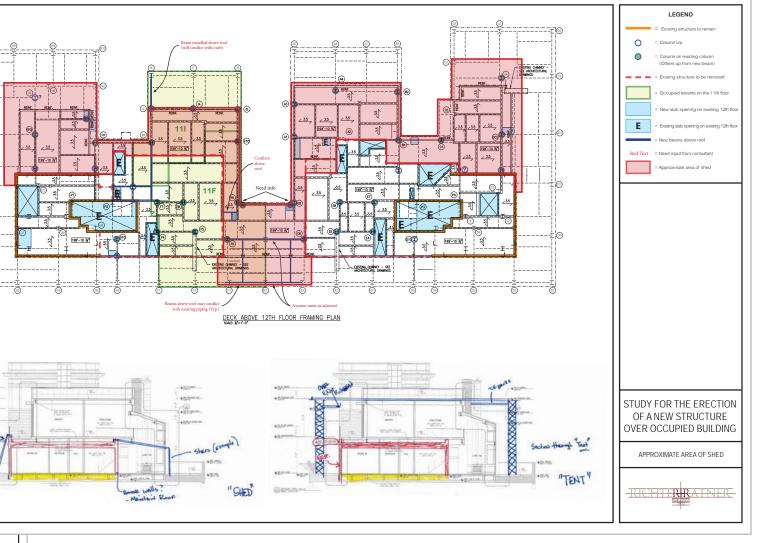


T.E.A.R.™ Review:

Provide alternate means of erecting a structure on an existing building.

FEASIBILITY

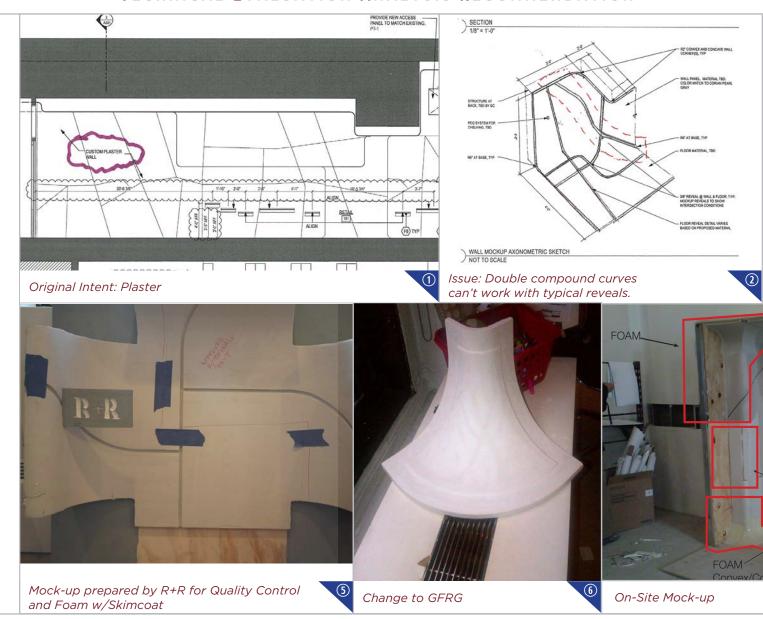
(ROOFTOP ADDITION)



T.E.A.R.™ Result:

Multiple approaches were presented to the design team for approval. A modified approach was agreed upon & utilized.





T.E.A.R.™ Review:

Take a concept and make it reality with a challenge of reveals being used in compound curves, where the proposed material was cost-prohibitive.

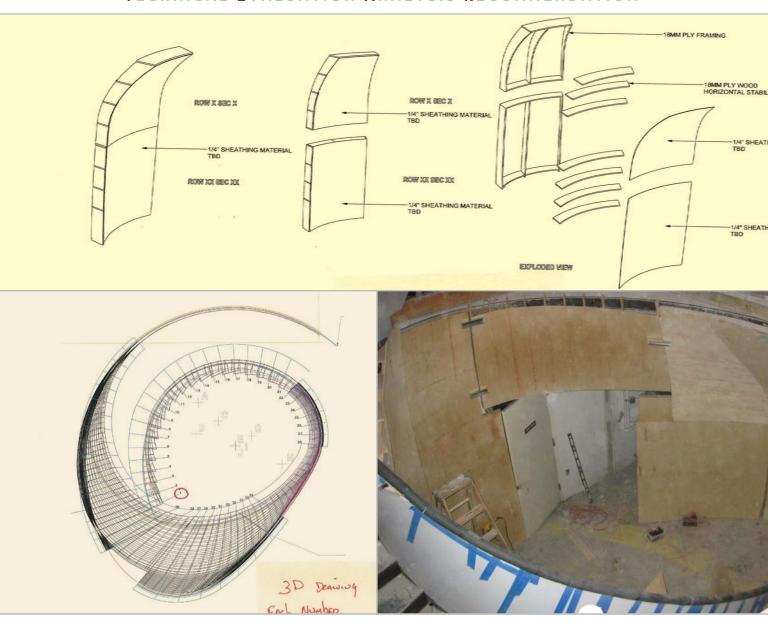
VALUE ENGINEERING



T.E.A.R.™ Result:

Perform mutiple mock-ups and studies until the most cost-effective and feasible approach was achieved.

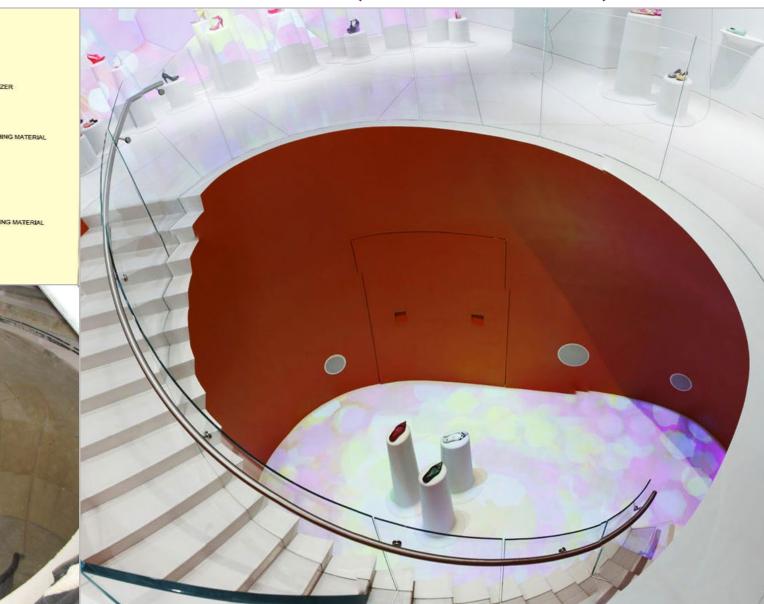




T.E.A.R.™ Review:

Studies to achieve optimal approach for installation of compound curve elliptical walls.

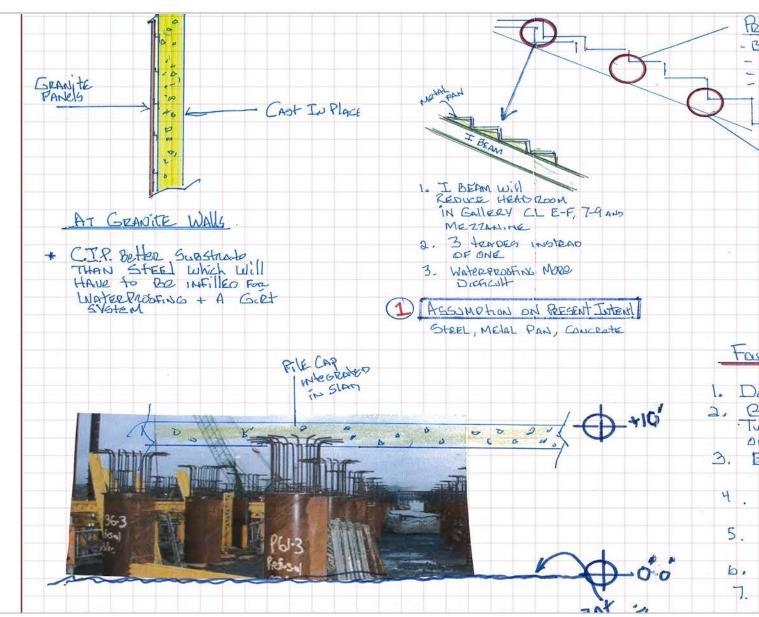
CREATIVITY (PANELIZATION)



T.E.A.R.™ Result:

Explore the idea of panelization with wood modeled and fabricated on a CNC machine.

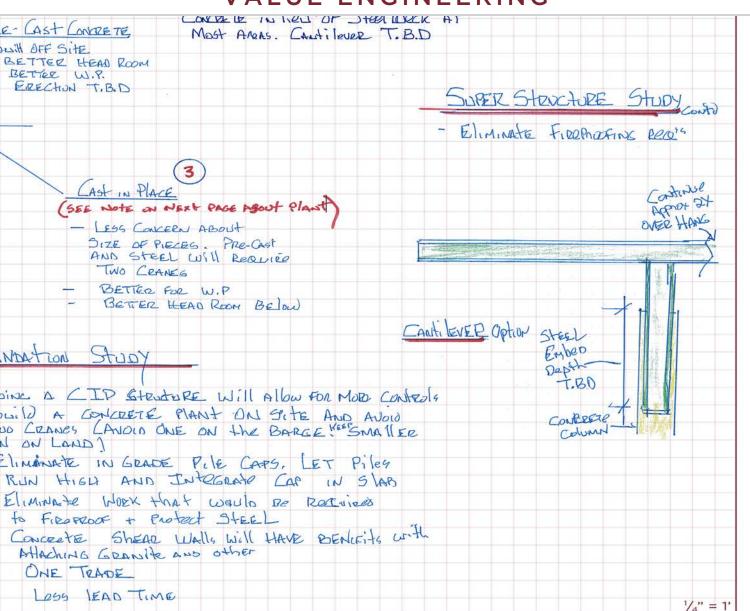




T.E.A.R.™ Review:

Study of a proposed method of structure for a new cultural building on piles.

VALUE ENGINEERING



T.E.A.R.™ Result:

Propose Cast-In-Place Concrete in lieu of steel and eliminate double slab.



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